“We are always yapping about the ‘Good Old Days’ and how we look away back and enjoy it, but I tell you there is a lot of hooey to it.”

– Will Rogers
• **First Commission Created**
  ✓ **No Highway Department**
  ✓ **No Highway System**
• **$72,000 Total Budget**
• **36,000 Miles of Public Roads**
The Twenties

- Highway System Created
- Highway Department Created
- First Gas Tax – 1 cent per gallon
- 200,000 Vehicles/8,800 highway miles (1,400 Paved)
- Highway Commission Structure Changed Twice
The Thirties and Forties

- Gas Tax Raised to 6.5 cents per Gallon
- 1960’s Before Next Increase
- Commission Structure Changed Four More Times
- 9,700 Highway Miles (4,900 Paved)
- Too much Political Influence on Highways
  – Growing Discontent
The Fifties

- 1951 - Highway Audit Commission Report
  - “the advice, counsel and expert know-how which is available from the Department’s own technical and administrative staffs bear scant weight indeed when they are in conflict with the political pressures and political promises of the moment.”

- Interstate Era
- 11,000 Miles State Highways (8,800 Paved)

- 9 Legislative Acts Restructured Commission since 1913

- 1952 – Mack Blackwell Amendment

Widening Hwy 67 near Malvern, 1956
The Sixties and Seventies

- No changes to Commission Structure
- Department became Debt Free
- Legislature transferred nearly 4,400 more miles of County Roads to Highway System
- Department adds “Transportation” to its name – Authority Expanded
- 1st State to Complete its Interstate System (1975)
- 16,000 Highway Miles (15,000 Paved)
• 1985 – Rural Road Program – out of the mud
• Early Retirements – huge workforce turnover
• 1991 – Highway Improvement Program
• 1993 – Last Federal Gas Tax Increase
• 1999 – State Gas Tax Increase
• 1999 – Interstate Rehabilitation Program – First Highway Bond Issue in 50 years
• I-540 (now I-49) and I-530 Completed
• 16,400 Highway Miles
Winter Weather in Dec 2000 and Jan 2001 cost almost $40 M.

Governor’s Working Group on Highway Funding

- 2011 – 2nd Interstate Rehabilitation Program
- 2012 – Connecting Arkansas Program
- 16,400 miles State Highways
Provide safe and efficient transportation solutions to support Arkansas’ economy and enhance the quality of life for generations to come.

Adopted June 7, 2017
Arkansas has the 3rd Lowest Administrative Cost Per Mile in the Nation

Arkansas = $2,107

Surrounding States Average = $4,334

National Average = $9,224
Employment Levels Efficiency

Year | Employees
--- | ---
1979 | 4,200
2000 | 3,800
2017 | 3,679
Core Values

Safety – Safety first in all we do
Public Service – Focus on the greater good
Teamwork – One vision through collaboration and communication
Quality – Deliver reliable transportation solutions
Integrity – Commitment to ethics and transparency
Efficiency – Achieve maximum benefit through fiscal responsibility
3rd Largest State Agency  
(app. 3,700 Employees)

Maintains
16,418 miles of Highway
7,335 Bridges

Central Offices in Little Rock

10 Districts Statewide

Mission:
Provide safe and efficient transportation solutions to support Arkansas’ economy and enhance the quality of life for generations to come.
District Organization
ArDOT Administration
Highway Project Delivery

• Planning and Scheduling
  – System Management Analysis
  – Planning Studies
  – Statewide Transportation Improvement Program (STIP)

• Project Development
  – Environmental Analysis and Report
  – Surveys
  – Design
  – Right-of-Way Acquisition
  – Utility Relocation

• Award Contract
Planning Branch

Assistant Chief Engineer
Planning
- Environmental
- Program Management
- Surveys
- System Information and Research
- Transportation Planning and Policy

Assistant Chief Engineer
Design
- Bridge
- Consultant Contracts
- Right of Way
- Roadway Design
- State Aid

Assistant Chief Engineer
Operations
- Construction
- Maintenance
- Materials
- Ten Districts

Assistant Chief Engineer
Administration
- Computer Services
- Equipment and Procurement
- Fiscal Services
- Governmental Relations
- Human Resources

Alternative Project Delivery Director
- EEO/DBE
- Highway Police
- Internal Audit
- Legal
- Public Information
- Retirement

Director of Highways and Transportation

Date
Transportation Planning & Policy
Transportation Planning & Policy
System Information & Research
Pavement Management

ARAN (Automatic Road Analyzer)

- LASERS AND ACCELEROMETERS MEASUREMENT SYSTEM
- LINESCAN INFRARED PAVEMENT IMAGING SYSTEM
- MACRO-TEXTURE LASER
- 2 HD ROW CAMERAS
- CYROSCOPES Inertial Navigation System
- DMI
Multi-Media Highway Information System (MMHIS)
Environmental
Surveys
Program Management
Roadway Design
Right of Way
Operational Branch
Arkansas Highway Police
The Ballot Question: Issue 1

YES

Funding from current sales tax continues after June 2023

NO

Funding from current sales tax terminates after June 2023
Revenue Trends

Billions

Fiscal Year

Excludes County & City Aid funds | Excludes CAP funds

General Revenue

$139 M

$423 M

$6.4 B
## Significant Loss Of Purchasing Power

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>1993</th>
<th>2015</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>College Tuition</td>
<td>Average Tuition &amp; Fees at Public 4-year Universities</td>
<td>$1,908</td>
<td>$9,145</td>
<td>379%</td>
</tr>
<tr>
<td>Healthcare</td>
<td>National Expenditure Per Capita</td>
<td>$3,402</td>
<td>$9,523</td>
<td>180%</td>
</tr>
<tr>
<td>House</td>
<td>Median New Home Price</td>
<td>$118,000</td>
<td>$292,000</td>
<td>147%</td>
</tr>
<tr>
<td>Gas</td>
<td>Per Gallon</td>
<td>$1.08</td>
<td>$2.56</td>
<td>137%</td>
</tr>
<tr>
<td>Beef</td>
<td>Per Pound of Ground Beef</td>
<td>$1.97</td>
<td>$4.38</td>
<td>122%</td>
</tr>
<tr>
<td>Movie Ticket</td>
<td>Average Ticket Price</td>
<td>$4.14</td>
<td>$8.43</td>
<td>104%</td>
</tr>
<tr>
<td>Bread</td>
<td>Per Pound of White Bread</td>
<td>$0.75</td>
<td>$1.48</td>
<td>98%</td>
</tr>
<tr>
<td>Income</td>
<td>National Median Household</td>
<td>$31,241</td>
<td>$56,516</td>
<td>81%</td>
</tr>
<tr>
<td>Stamp</td>
<td>One First-Class Stamp</td>
<td>$0.29</td>
<td>$0.49</td>
<td>51%</td>
</tr>
<tr>
<td>Car</td>
<td>Average New Car</td>
<td>$16,871</td>
<td>$25,487</td>
<td>51%</td>
</tr>
<tr>
<td>Federal Gas Tax</td>
<td>Per Gallon</td>
<td>$0.18</td>
<td>$0.18</td>
<td>0%</td>
</tr>
</tbody>
</table>

Money Doesn’t Go As Far

THEN
In 1995, **200 miles** of highway could be overlaid with $10 million.

NOW
Using $10 million today, only **54 miles** of highway can be overlaid.
## Construction Costs

**Typical Cost Per Mile**

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>4-Lane Interstate</td>
<td>$10.4 Million</td>
</tr>
<tr>
<td>5-Lane Roadway</td>
<td>$6.6 Million</td>
</tr>
<tr>
<td>2-Lane Roadway</td>
<td>$3.4 Million</td>
</tr>
<tr>
<td>Widen from 2- to 5-Lanes</td>
<td>$4.7 Million</td>
</tr>
</tbody>
</table>
The 10-Year Shortfall

- $9.3 Billion in needs
- $4.5 Billion in available revenue
- $4.8 Billion shortfall
An efficient transportation system is critical for Arkansas’ economy and the quality of life of the state’s residents.”

– Governor Asa Hutchinson

<table>
<thead>
<tr>
<th>What’s the Right Annual Amount?</th>
<th>Highway Funding Working Group</th>
<th>$400 Million</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Arkansas State Legislative Audit</td>
<td>$478 Million</td>
</tr>
<tr>
<td>✓ Governor’s Highway Funding Plan</td>
<td></td>
<td>$300 Million</td>
</tr>
</tbody>
</table>
Governor’s Long Term Highway Funding Plan

Act 416 of 2019
(Immediate Funding dedicated to System Preservation)

$95 Million

Issue 1
(Funding for System Preservation plus Capital Projects beginning in SFY 2024)

$205 Million

Total to ARDOT

$300 Million
Governor’s Long Term Highway Funding Plan

Benefits from Additional $300 Million Per Year

- Provide $8.2 Billion in Economic Activity over 10 Years
- Support 3,596 Jobs Each Year*
- Maintain Interstates in a State of Good Repair
- Increase Safety Improvements
- Implement a Second Connecting Arkansas Program (CAP-2)
- Repair/Replace Poor Condition and Posted Bridges over 10 Years
- Improve Approximately 7,000 Miles of Non-Interstate Highways over 10 Years

*Source: “The Economic Impacts of an Annual $478 Million Increase in Arkansas Highway, Street and Bridge Construction Investment,” prepared by the American Road & Transportation Builders Association (ARTBA), October 2018; data prorated for $300 million in additional annual revenue.
If Issue 1 Passes

Annual Revenue Expected to be Available in SFY 2024

Act 416 of 2019 $95 Million
Issue 1 $205 Million
Current Construction Program $440 Million

Total Available SFY 2024 $740 Million
If Issue 1 Passes

10-Year **Renew Arkansas Highways** Program

<table>
<thead>
<tr>
<th>Project</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pavement Preservation</td>
<td>$3.0 Billion</td>
</tr>
<tr>
<td>Bridge Improvements and Preservation</td>
<td>$1.1 Billion</td>
</tr>
<tr>
<td>Interstate Maintenance</td>
<td>$1.0 Billion</td>
</tr>
<tr>
<td>Safety Improvements</td>
<td>$0.5 Billion</td>
</tr>
<tr>
<td>Capital and Congestion Relief (CAP-2)</td>
<td>$1.8 Billion</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$7.4 Billion</strong></td>
</tr>
</tbody>
</table>
Projects Let In The Past Ten Years and Funded Through 2023

- Projects Let in the Past Ten Years
- Remaining STIP Through 2023

Job Type:
- Bridge
- Interchange
- Roadway
- New Location
2024-2033 Draft Program of Preservation Projects (Pavement & Bridges)

Job Type
- Bridge
- Roadway
## Potential Projects

- **Second Connecting Arkansas Program**: $3.0 Billion
- **Economic Development, Partnering & Local Congestion Relief**: $0.5 Billion
- **ROW Acquisition & Utility Relocation**: $0.1 Billion

### 20-Year Total

<table>
<thead>
<tr>
<th>Project</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Second Connecting Arkansas Program</td>
<td>$3.0 Billion</td>
</tr>
<tr>
<td>Economic Development, Partnering &amp; Local Congestion Relief</td>
<td>$0.5 Billion</td>
</tr>
<tr>
<td>ROW Acquisition &amp; Utility Relocation</td>
<td>$0.1 Billion</td>
</tr>
<tr>
<td><strong>20-Year Total</strong></td>
<td><strong>$3.6 Billion</strong></td>
</tr>
</tbody>
</table>
New Highway Program

Projects Let Last 10 Years
Remaining STIP
Act 416 & State Surplus Revenue
2024-2033 Draft Program of Preservation Projects
Second Connecting Arkansas Program

Job Type
- Bridge
- Interchange
- Roadway
- New Location

DRAFT
### Annual Revenue Expected to be Available in SFY 2024 for State Highways

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Act 416 of 2019</td>
<td>$ 95 Million</td>
</tr>
<tr>
<td>Proposed Amendment</td>
<td>$205 Million</td>
</tr>
<tr>
<td>Current Construction Program</td>
<td>$440 Million</td>
</tr>
<tr>
<td><strong>Total Available SFY 2024</strong></td>
<td><strong>$336 Million</strong></td>
</tr>
</tbody>
</table>

**Nearly 30% Less**
10-Year Plan

Pavement Preservation  $4.0 Billion
Bridge Improvements and Preservation  $1.1 Billion
Interstate Maintenance  $1.0 Billion
Safety Improvements  $0.5 Billion
Capital and Congestion Relief (CAP-2)  $1.8 Billion

10-Year Total  $7.4 Billion
If Issue 1 Fails

**Turnback to Cities**
- 2023 - $156 Million
- 2024 - $113 Million
Nearly a 30% Reduction

**Turnback to Counties**
- 2023 - $156 Million
- 2024 - $113 Million
Nearly a 30% Reduction
Unless someone like you cares a whole awful lot, Nothing is going to get better. It's not.

—Dr. Seuss, The Lorax
It’s Your Transportation System…

**YOU Get to Decide**

November 3, 2020
Public Input

Your Comments…
and Questions…
It’s Your Transportation System…

YOU Get to Decide

November 3, 2020